

For now &  
our future

rautaki

# Council Workshop

Strategic and Investment Assets – ES

Forming a Financial and Investment Strategy

# Introduction

- Investment Strategy feeds your LTP.
- All levers have benefits and consequences.
- Learn from others.
- Change takes time for good effect to be realised.
- April – Where are we now. Today is where are we going, what see on the way?
- Outcome of today – clear direction of travel into the LTP.

# Recap: Where Do We Want To GO – Questions for Each Asset Type

- Purpose: What Is Our Purpose in Holding .....? How does it interact with our Strategic Assets as part of a portfolio?
- Relevance:
  - How does this investment relevant to our role?
  - What can ES offer back in this regard?
- Resilience:
  - How does this investment help our resilience?
  - What can ES offer back in this regard?
- Returns:
  - How will this investment help our returns?
  - What can ES offer back in this regard?
- Is it a Strategic Asset? If so, have we defined it right today?

# How Do We Get There - What Do We Want to See on The Way?

- Intergenerational Assets
- Getting the best out of our existing assets?
- We have spent our reserves? Can we invest our way out? What are our future behaviours?
- What are our future income sources? Can we rely on the sources we have? What insurance and reserves can we create?
- Our Green Investment Strategy?
- What is our role in growing our region?

# Next Steps

- Clarify Purpose of Assets (with Exec then Council)
    - Income needs
    - Commercial growth needs
    - Reserving / resilience
    - Economic growth
      - Are all of the purposes aligned?
  - Determine vehicle and membership (needs to align with above)
  - Develop Investment Strategy
- This is the purpose of today***

*Current mix of Assets with Regional income benefit (Investment assets) and Regional Infrastructure Assets with modest income benefit*

# 5 Investment Assets

- South Port
- Reserves (Managed Funds)
- Leasehold Land
- Corporate Office
- Future Investment Portfolios

*We will focus on two or three of these and on the best method of delivering a portfolio outcome.*