

Title of Briefing: 2024-34 Long-term Plan Proposed Groups of Activities	
Briefing to: Council – LTP Workshop	Meeting Date: 3 October 2023
Briefing by: Dave Gibbs, Strategy & Partnership Manager	
Executive Approval: Rachael Millar, General Manager, Strategy, Science & Engagement	

Purpose

This item provides Council with a briefing on the Groups of Activities for the 2024-34 Long Term Plan in advance of the LTP workshop on Tuesday 3 October where Council will have the opportunity to discuss and ask questions.

Briefing

Background

Under the Local Government Act 2002 (LGA) Regional Councils are required to determine Groups of Activities within their Long-Term Plans, including the disclosure of activities and services within each group. For each Group of Activities at least one Statement of Service Performance (Levels of Service, Performance Measures, and Targets) is required alongside a rationale and clear justification of how the delivery of the Group of Activities achieves community outcomes, and an outline of any significant negative effects of this delivery.

The 3-year cycle of the Long-term Plan provides an opportunity to review our Groups of Activities to ensure that they are fit for purpose. The 2021-2031 LTP Groups of Activities have been reviewed, and tested¹, resulting in the 2024-2034 Groups of Activities being proposed:

- Healthy Environment
- Safe and Resilient Community
- Thriving Region

In addition, the following recommendation has been made by Deloitte as part of the 2022-23 Annual Report audit which will be addressed by staff as the measures are developed.

Given that there is an LTP process occurring in FY2024, we recommend and that management consider the nature and quantum of the measures proposed within the next LTP, with a focus on community focussed and meaningful measures that are supportable through good quality underlying information.

The proposed Groups of Activities have been discussed by the Executive and endorsement has been given to develop the 2024-2034 LTP using these groupings. Appendix 1 provides the Groups of Activities against Community Outcomes and current ES programmes of work.

¹ The Groups of Activities were tested against the current Regional Policy Statement, Burning Platforms, Martin Jenkins programme and business plan work, and current Levels of Service as per the 2021-2031 LTP.

Benefits and Challenges

There are several high-level benefits of changing the Groups of Activities including:

- Supporting the organisation to work in a joined-up manner across divisions and functions, and therefore enhance the achievement of outcomes.
- Enabling a 'whole of environment' narrative to be shared with the community on the state of the environment, opportunities, and risks. This provides the opportunity for us to articulate our work, and where ratepayer money is spent, in a more coordinated way.
- Allows flexibility to adapt and be agile in the face of any political, regulatory, environmental, societal, and economic changes.




The main challenge of change lies in communities' ability to engage with and understand our work when we change how we are presenting it. Staff acknowledge this and reflect that the change will enable the community to have a greater understanding of our work going forward.

Next Steps

Staff will be drafting the Levels of Service, Performance Measures and Targets under each of the Groups of Activities over the next month before coming back to Council.

Below is our proposed timeline regarding engagement with Council on the Groups of Activities and Levels of Service.

Date/s	Activity
Oct 3	- Council briefing on new Groups of Activities.
Nov 15	- Council workshop –Groups of Activities and draft Levels of Service.
Nov 30	- Council workshop – Final draft Groups of Activities and Levels of Service.

VISION	Thriving Southland – Te Taurikura o Murihiku			
MISSION	Working with the community to enhance Murihiku Southland’s environment.			
COMMUNITY OUTCOMES	Managed access to quality natural resources	Communities expressing their diversity	Communities empowered and resilient	Diverse opportunities to make a living
GROUPS OF ACTIVITIES	 Healthy Environment	 Safe and Resilient Communities	 Thriving Region	
GROUPS ACTIVITIES AND SERVICES RELATED TO:	Natural Environment – Air, Water, Land, Coast and Marine, Climate and Biodiversity .	Human Capability – Physical and Mental Health, Skills and Knowledge. Social Cohesion – Cultural Identity, Relationships and Connections.	Economy – Financial and Built. Governance – Decision making and Actions.	
PURPOSE	Protect or restore region’s nature environment, biodiversity and its life supporting capacity. Sustainable and efficient use of natural resources.	Our community is healthy, safe and resilient. Encourage environmental stewardship through education, empowerment, improved connection to nature and participation in decision-making.	Involve tangata whenua in Council decision-making processes. Acknowledgement of changes in statutory requirements and making provision for them in regional plans. Working collaboratively to build a sustainable economy and practices that safeguards our natural environment & communities.	
ACTIVITY	<p>Water and Land</p> <ul style="list-style-type: none"> Plan Change Tuatahi + SWLP Resource Management. Science – SOE + other Engagement – Know your Wai... Wetlands Programme Land Management Catchment Planning Contaminated Land <p>Climate</p> <ul style="list-style-type: none"> Emissions Reduction Science - Climate Monitoring Network. Mitigation - Nature Based Solutions – Tree planting, Riparian, Farm Plans, Environment... <p>Biodiversity</p> <ul style="list-style-type: none"> Regional Biodiversity Strategy Biodiversity Programme Partnerships – MFE, DOC... <p>Air</p> <ul style="list-style-type: none"> Regional Air Plan Resource Management Air Science and Monitoring Partnerships - Clean Air Loan Scheme <p>Coast and Marine</p> <ul style="list-style-type: none"> Regional Coastal Plan Resource Management Coast and Marine Science and monitoring Partnerships – Southland Coastal Heritage Inventory Project? <p>Biosecurity</p> <ul style="list-style-type: none"> RPMP, FMRPMP Regional Biosecurity Strategy Biosecurity Programme Partnerships – Jobs for Nature, Predator Free... <p>Pollution and Waste</p> <ul style="list-style-type: none"> Hazardous substances Pollution Prevention Closed Landfill Spill Management 	<p>Flood Protection and Control</p> <ul style="list-style-type: none"> Flood protection and control schemes Infrastructure upgrades. Climate Adaption Science and Modelling. Infrastructure Strategy & Funding Partnerships Drainage Management <p>Emergency Management and Response</p> <ul style="list-style-type: none"> Flood Warning Monitoring Network Hazards Information, town summaries and Alerts Emergency Management Service Water shortage & Flood response Climate Change Awareness Programme. <p>Access to Nature & Recreation</p> <ul style="list-style-type: none"> Recreational Bathing Recreational Boating <p>Education</p> <ul style="list-style-type: none"> Enviroschools <p>Participation</p> <ul style="list-style-type: none"> Youth Engagement? Consultations & Hearings? <p>Matauranga Maori</p> <ul style="list-style-type: none"> ? <p>Health</p> <ul style="list-style-type: none"> ? <p>Empowerment</p> <ul style="list-style-type: none"> Community Projects? 	<p>Southland Economy</p> <ul style="list-style-type: none"> Industry Relationships <ul style="list-style-type: none"> Aquaculture? Tiwai - NZAS? Cruise ships? Forestry? Agriculture, Horticulture? Beyond 2025? / The Southland Economic Project? Low carbon/emissions economy? <p>Regional Planning</p> <ul style="list-style-type: none"> Regional Policy Statement Regional Spatial Planning & NBA Regional Wellbeing Framework Regional Climate Change Strategy <p>Te Tiriti Relationships</p> <ul style="list-style-type: none"> Co-governance? Iwi Management Plans? Maori Land and sites of Cultural significance? <p>Transport</p> <ul style="list-style-type: none"> Regional Land Transport Plan Harbourmaster, Maritime Management & Response <p>Regional Collaboration</p> <ul style="list-style-type: none"> Regional planning groups and forums Co-design projects <p>Governance</p> <ul style="list-style-type: none"> Democracy Services Representation Review Mana Whenua Reps <p>Data, Information & Technology</p> <ul style="list-style-type: none"> Data Ecosystems Bringing Data to Life LiDAR Information Management <p>Leading on our Land</p> <ul style="list-style-type: none"> Charter of Understanding <p>Service Delivery</p> <ul style="list-style-type: none"> Consents & Compliance Shared Services <p>Statutory Council Planning and Reporting</p> <ul style="list-style-type: none"> LTP/AP/AR Response to Government Reform – RM Reform - NBA, RSS, CAA, NPSIB, NPSFM <p>Energy, Infrastructure, CCOs</p>	